

NATS Solutions Limited
Annual Report and Accounts
Year ended 31 March 2024

Company Number: 09150697

Report of the directors

The directors present their report, together with the financial statements and auditor's report, for the year ended 31 March 2024.

Business model and principal activities

The company is a wholly owned subsidiary of NATS (Services) Limited (NATS Services), which is a wholly owned subsidiary within the NATS group of companies. The NATS group provides air traffic control services through two principal operating subsidiaries: NATS (En Route) plc and NATS Services.

The company acts as employer and incurs staff expenses, and other costs, on behalf of NATS Services which it recharges through an Inter-company Agreement (ICA).

NATS Services is responsible for paying to the company an amount equal to the aggregate of all costs incurred by the company in connection with the employment of the personnel together with appropriate staff related costs and expenses and disbursements.

A full description of the NATS group's principal activities and business review is contained in the accounts of NATS Holdings Limited.

Going concern

The directors' assessment of going concern is explained in note 3.

Results and dividends

The company's performance for the year is shown in the statement of comprehensive income on page 8 and reflects the results of the company under the ICA explained above. The company reported an operating profit of £nil (2023: £nil). The Board recommends that no dividend be paid.

Directors

The directors of the company who served during the year and to the date of this report are set out below:

Guy Adams

Alistair Borthwick

Martin Rolfe

None of the directors had any interests in the share capital of the company.

The following directors held interests in ordinary shares of the company's ultimate parent undertaking NATS Holdings Limited at 31 March 2024:

Guy Adams	3,801
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Martin Rolfe	1,024
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None of the directors has, or has had, a material interest in any contract of significance in relation to the company's business.

Directors' indemnities

The company has made qualifying third-party indemnity provisions for the benefit of its directors which were made during the year and remain in force at the date of this report.

Directors' responsibilities

The directors are responsible for preparing the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with UK adopted international accounting standards in conformity with the requirements of the Companies Act 2006. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, International Accounting Standard 1 requires that directors:

- properly select and apply accounting policies in accordance with IAS 8 *Accounting Policies, Changes in Accounting Estimates and Errors*;
- present information, including accounting policies, in a manner that provides relevant, reliable, comparable and understandable information;
- provide additional disclosures when compliance with the specific requirements in IFRSs are insufficient to enable users to understand the impact of particular transactions, other events and conditions on the entity's financial position and financial performance; and

- make an assessment of the company's ability to continue as a going concern.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Each person who is a director at the date of approval of these financial statements confirms that:

- so far as the director is aware, there is no relevant audit information of which the company's auditors are unaware; and
- the director has taken all the steps that he/she ought to have taken as director in order to make himself/herself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

This information is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006.

The Directors' report has been prepared in accordance with the special provisions relating to small companies within s415a of the Companies Act 2006 and the small companies exemption from preparing a Strategic report within s414b of the Companies Act 2006 has been taken.

Financial statements are published on the company's website in accordance with legislation in the United Kingdom governing the preparation and dissemination of financial statements, which

may vary from legislation in other jurisdictions. The maintenance and integrity of the company's website is the responsibility of the directors.

We confirm that to the best of our knowledge:

- the financial statements, prepared in accordance with UK adopted International Accounting Standards, give a true and fair view of the assets, liabilities, financial position and profit of the company;
- the financial statements, taken as a whole, are fair, balanced and understandable and provide the information necessary for shareholders to assess the company's position and performance, business model and strategy.

Auditor

Following the mandatory re-tender of the audit explained in the annual report of NATS Holdings Limited, the Board has resolved to appoint EY as statutory auditor for the financial year ending 31 March 2025.

Approved by the Board of directors and signed by order of the Board by:



Richard Churchill-Coleman

Secretary

27 June 2024

Registered office

4000 Parkway, Whiteley, Fareham, Hampshire,
PO15 7FL

Registered in England and Wales

Company Number: 09150697

Independent auditor's report to the members of NATS Solutions Limited

Opinion on the financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 March 2024 and of its result for the year then ended;
- have been properly prepared in accordance with UK adopted international accounting standards; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements of NATS Solutions Limited ("the Company") for the year ended 31 March 2024 which comprise the statement of comprehensive income, the balance sheet, the statement of changes in equity and notes to the financial statements, including a summary of material accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and UK adopted international accounting standards.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue. Our responsibilities and the responsibilities of the Directors with respect to going concern are described in the relevant sections of this report.

Other information

The Directors are responsible for the other information. The other information comprises the information included in the Financial statements other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Other Companies Act 2006 reporting

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' report has been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Directors were not entitled to take advantage of the small companies' exemptions in preparing the Directors' report and from the requirement to prepare a Strategic report.

Responsibilities of Directors

As explained more fully in the Directors' responsibilities statement, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as

the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Extent to which the audit was capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Non-compliance with laws and regulations

We gained an understanding of the legal and regulatory framework applicable to the Company and the industry in which it operates, and considered the risk of acts by the Company that were contrary to applicable laws and regulations, including fraud. We considered the significant laws and regulations that could give rise to a material misstatement in the financial statements to be the Companies Act 2006, UK adopted international accounting standards, pension's legislation, and relevant tax legislation.

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud, we considered the following:

- the nature of the industry, the Company's control environment and business performance;
 - the results of our enquiries of management, internal audit and the Audit Committee about their own identification of the risk of irregularities, including fraud;
 - any matters we identified having obtained and reviewed the Company's documentation of their policies and procedures relating to the identification of the risk of irregularities, including fraud; and
 - the matters discussed among the audit engagement team regarding how and where fraud might occur in the financial statements and any potential indicators of fraud. We also discussed the potential for non-compliance with laws and regulations.
- agreement of the financial statement disclosures to underlying supporting documentation;
 - in response to the risk of management override of controls, identifying and testing journal entries, in particular any material journal entries posted to revenue, unusual account combinations and journals posted by unexpected users by agreeing to supporting documentation;
 - enquiries with management, the Audit Committee and internal legal counsel to identify any instances of known or suspected non-compliance with laws and regulations or fraud;
 - review of minutes of Board meetings throughout the year to identify any instances of known or suspected non-compliance with laws and regulations or fraud, not already disclosed by management;
 - review of tax compliance and involvement of our tax specialists in the audit;
 - review of internal audit reports for reference to any internal control failures that could impact the Company's compliance with laws and regulations or indicate potential fraud risks; and
 - challenging assumptions and judgements made by management in their significant accounting estimates and judgements.

We communicated relevant identified laws and regulations and potential fraud risks to all engagement team members who were all deemed to have appropriate competence and capabilities and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

Our audit procedures were designed to respond to risks of material misstatement in the financial statements, recognising that the risk of not

Fraud

We assessed the susceptibility of the financial statement to material misstatement, including fraud and considered the fraud risk areas to be management override of controls and revenue recognition.

Our procedures in response to the above included:

detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion. There are inherent limitations in the audit procedures performed and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we are to become aware of it.

A further description of our responsibilities is available on the Financial Reporting Council's website at:

<https://www.frc.org.uk/auditorsresponsibilities>.

This description forms part of our auditor's report.

Use of our report

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report

and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

DocuSigned by:
Chris Pooles
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Christopher Pooles (Senior Statutory Auditor)

For and on behalf of BDO LLP, Statutory Auditor
Reading, UK

27 June 2024

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

Statement of comprehensive income

for the year ended 31 March

	Notes	2024 £	2023 £
Revenue	4	15,129,125	9,304,092
Staff costs	7(a)	(14,513,896)	(9,101,718)
Services and materials		(187)	-
Other operating charges		(615,042)	(202,374)
Net operating costs		<u>(15,129,125)</u>	<u>(9,304,092)</u>
Operating result	6	<u>-</u>	<u>-</u>
Result before tax		-	-
Tax	8	-	-
Result for the year after tax		-	-
Other comprehensive income for the year		-	-
Total comprehensive income for the year		<u>-</u>	<u>-</u>

Balance sheet

at 31 March

	Notes	2024 £	2023 £
Non-current assets			
Trade and other receivables	9	-	700
		<u>-</u>	<u>700</u>
Current assets			
Trade and other receivables	9	1,136,438	811,672
		<u>1,136,438</u>	<u>811,672</u>
Total assets		<u>1,136,438</u>	<u>812,372</u>
Current liabilities			
Trade and other payables	11	(1,141,352)	(817,286)
Net current liabilities		<u>(4,914)</u>	<u>(4,914)</u>
Total liabilities		<u>(1,141,352)</u>	<u>(817,286)</u>
Net liabilities		<u>(4,914)</u>	<u>(4,914)</u>
Equity			
Called up share capital	12	100	100
Deficit on retained earnings		<u>(5,014)</u>	<u>(5,014)</u>
Equity shareholder's deficit		<u>(4,914)</u>	<u>(4,914)</u>

The financial statements (Company No. 09150697) were approved by the Board of directors and authorised for issue on 27 June 2024 and signed on its behalf by:



Martin Rolfe
Chief Executive



Alistair Borthwick
Chief Financial Officer

Statement of changes in equity

for the year ended 31 March

	Share capital £	Deficit on retained earnings £	Total £
At 1 April 2022	100	(5,014)	(4,914)
Profit for the year	-	-	-
At 31 March 2023	<u>100</u>	<u>(5,014)</u>	<u>(4,914)</u>
At 1 April 2023	100	(5,014)	(4,914)
Profit for the year	-	-	-
At 31 March 2024	<u>100</u>	<u>(5,014)</u>	<u>(4,914)</u>

Cash flow statement

No cash flow statement has been presented for the year ended 31 March 2024 or for the prior year because the company does not have a bank account and its income and expenses have been settled by fellow subsidiary entities. A reconciliation of operating profit to net cash flow from operating activities is provided in note 13.

1. General information

NATS Solutions Limited is a private limited company incorporated in England and Wales and domiciled in the United Kingdom and acting under the Companies Act 2006. The address of the registered office is on page 3. The nature of the company's operations and its principal activities are set out in the Report of the directors.

These financial statements are presented in pounds sterling because that is the currency of the primary economic environment in which the company operates.

2. Basis of preparation and accounting policies

The financial statements have been prepared in accordance with UK adopted International Accounting Standards, IFRS and IFRIC. The financial information has also been prepared in accordance with IFRSs issued by the International Accounting Standards Board (IASB).

Accounting standards adopted in the year

The company has adopted the requirements of the following amendments to standards in the year, the adoption of these amendments has not had a material impact on the disclosures in the financial statements:

- ◆ IFRS 17: *Insurance Contracts*, effective 1 January 2023 sets out the principles for the recognition, measurement, presentation and disclosure of insurance contracts within the scope of the standard.
- ◆ IAS 1 (amendments): *Disclosure of Accounting Policies*, effective 1 January 2023 requires an entity to disclose their material rather than their significant accounting policies.
- ◆ IAS 8 (amendments): *Definition of Accounting Estimates*, effective 1 January 2023 clarifies how companies should distinguish changes in accounting policies from changes in accounting estimates.
- ◆ IAS 12 (amendments): *Deferred tax related to Assets and Liabilities arising from a Single Transaction* effective 1 January 2023 requires companies to recognise deferred tax on transactions that, on initial recognition, give rise to equal amounts of taxable and deductible temporary differences, and will require the recognition of additional deferred tax assets and liabilities.
- ◆ IAS 12 (amendments): *OECD Pillar Two Rules* effective immediately require large multinational enterprises within the scope of the rules to calculate their GloBE (Global Anti-Base Erosion Proposal) effective tax rate for each jurisdiction in which they operate. They will be liable to pay a top-up tax for the difference between their

GloBE effective tax rate per jurisdiction and the 15% minimum rate.

Future accounting developments

At the date of authorisation of these financial statements, the following amendments which have not been applied in these financial statements were in issue but not yet effective:

- ◆ IAS 1 (amendments): *Classification of Liabilities as Current or Non-Current* (effective on or after 1 January 2024).
- ◆ IAS 1 (amendments): *Classification of Non-Current Liabilities with Covenants* (effective on or after 1 January 2024).
- ◆ IFRS 16 (amendments): *Lease Liability in a Sale and Leaseback* (effective on or after 1 January 2024).
- ◆ IAS 7 and IFRS 7 (amendments): *Supplier Finance Arrangements* (effective on or after 1 January 2024).
- ◆ IAS 21 (amendments): *Lack of exchangeability* (effective on or after 1 January 2025).
- ◆ IFRS 18: *Presentation and Disclosures in Financial Statements* (effective on or after 1 January 2027)
- ◆ IFRS 19: *Subsidiaries without Public Accountability: Disclosures* (effective on or after 1 January 2027)

The company is currently assessing the impact of these new accounting standards and amendments.

The financial information has been prepared on the historical cost and fair value basis. The principal accounting policies adopted are set out below.

Operating segments

Operating segments are reported in a manner consistent with the internal reporting provided to the NATS Executive team, who is considered to be the chief operating decision maker. An operating segment represents a component of NATS Solutions Limited that engages in business activities from which it may earn revenues and incur expenses. Operating segment results are reviewed regularly by the NATS Executive team to make decisions about resources to be allocated to the segment and to assess its performance, and for which discrete financial information is available.

The operations of the company all take place within one operating segment and as such there is no segmental information presented in the notes to the financial statements.

Operating result

Operating result is stated before investment income, finance costs and taxation.

Revenue recognition

Revenue is recognised from the transfer of goods or services at an amount that the company expects to be entitled to in exchange for those goods or services. Revenue is recognised based on the satisfaction of performance obligations, which are characterised by the transfer of control over a product or service to a customer. Revenue excludes amounts collected on behalf of third parties.

Revenue is recognised over time in accordance with the Inter-company Agreement.

Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

Current tax is provided at amounts expected to be paid or recovered using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Deferred tax is the tax expected to be payable or recoverable on differences between the carrying values of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit and is accounted for using the balance sheet liability method. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from the initial recognition of goodwill or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by the balance sheet date. Deferred tax is charged or credited to the income statement, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity.

The carrying amount of deferred tax assets is reviewed at each balance sheet date and reduced to the extent that it is

no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set current tax assets off against current liabilities and when they relate to taxes levied by the same taxation authority and the company intends to settle its current tax assets and liabilities on a net basis.

Foreign currency translation

Transactions in currencies other than pounds sterling are recorded at the rates of exchange prevailing on the dates of the transactions. At each balance sheet date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing at the balance sheet date. Non-monetary assets and liabilities carried at fair value that are denominated in foreign currencies are translated at the rates prevailing at the date when the fair value was determined. Gains and losses arising on retranslation are included in the income statement for the period.

Retirement benefit costs

The company provides a defined contribution scheme to all qualifying employees. The assets of the scheme are held in a separate trustee administered fund. Contributions are expensed as incurred.

The company also participates in a multi-employer defined benefit scheme, which is accounted for as a defined contribution scheme as explained in note 14.

Financial instruments

Financial assets and financial liabilities are recognised in the company's balance sheet when the company becomes a party to the contractual provisions of the instrument. Financial assets are classified as either fair value through profit or loss, fair value through other comprehensive income, or amortised cost. Classification and subsequent re-measurement depends on the company's business model for managing the financial asset and its cash flow characteristics.

The company has financial assets at amortised cost. The company does not have financial assets at fair value through the profit or loss or at fair value through other comprehensive income. Detailed disclosures are set out in notes 9, 10 and 11.

Financial assets:**Amortised cost**

These assets arise principally from the provision of goods and services to customers (such as trade receivables), but also incorporate other types of financial assets where the objective is to hold these assets in order to collect contractual cash flows and the contractual cash flows are solely payments of principal and interest. They are initially recognised at fair value and are subsequently carried at amortised cost using the effective interest rate method, less provision for impairment.

Impairment of financial assets

Impairment provisions for trade receivables are recognised based on the simplified approach within IFRS 9 using the lifetime expected credit losses. During this process, the probability of the non-payment of trade receivables is assessed. This probability is then multiplied by the amount of the expected loss arising from default to determine the lifetime expected credit loss for the trade receivables. For trade receivables, such provisions are recorded in a separate provision account with the loss being recognised in the income statement. On confirmation that the trade receivable will not be collectable, the gross carrying value of the asset is written off against the associated provision.

Impairment provisions for other receivables are recognised based on a forward-looking expected credit loss model. The methodology used to determine the amount of the provision is based on whether at each reporting date, there has been a significant increase in credit risk since initial recognition of the financial asset.

For those financial assets where the credit risk has not increased significantly since initial recognition, twelve month expected credit losses along with gross interest income are recognised. For those for which credit risk has increased significantly, lifetime expected credit losses along with the gross interest income are recognised. For those that are determined to be credit impaired, lifetime expected credit losses along with interest income on a net basis are recognised.

Financial liabilities

Financial liabilities are classified according to the substance of the contractual arrangements entered into. Financial

liabilities are either financial liabilities at fair value through the profit or loss or other financial liabilities.

Equity

Equity instruments are also classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

Equity instruments issued by the company are recorded at the proceeds received, net of direct issue costs.

3. Critical judgements and key sources of estimation uncertainty

Going concern

The company's business activities, together with the factors likely to affect its performance and the financial position of the company, its cash flows and liquidity position are explained in the Report of the directors. Note 10 also describes the company's objectives, policies and processes for managing its capital; its financial risk management objectives; details of its financial instruments and hedging activities; and its exposure to credit risk and liquidity risk.

The company has formal arrangements with NATS Services on the recovery of costs. As a result, the directors believe that the company is well placed to manage its business risks successfully despite the uncertain current economic outlook.

The company has received notification from its parent company that it is willing to continue to provide ongoing financial support to enable the company to trade and meet all liabilities known or reasonably foreseeable as at 31 March 2024, as they fall due for a period of not less than 12 months from the date of approval of the financial statements. As a result, the directors believe that the company is well placed to manage its business risks successfully.

4. Revenue

An analysis of the company's revenue is provided as follows:

	2024 £	2023 £
Services provided to NATS (Services) Limited	<u>15,129,125</u>	<u>9,304,092</u>

All revenue is derived from continuing operations. Note 5 summarises the source of revenue by operating segment.

5. Operating segments

The company is organised into one business area. Its principal activity is to act as employer and incurs staff expenses and other costs, on behalf of its parent company, NATS (Services) Limited.

The provision of these services is governed by an Inter-company Agreement (ICA). In accordance with the ICA, NATS (Services) Limited pays fees to NATS Solutions Limited for the provision of the company's services.

Geographical segments

The company's sole customer, NATS (Services) Limited is located in the UK and all company assets are also located within the UK.

6. Operating result for the year

The operating result for the year has been arrived at after charging:

	2024 £	2023 £
Auditor's remuneration for audit services (see below)	<u>-</u>	<u>-</u>

Fees payable to BDO LLP and their associates for non-audit services to the company are not required to be disclosed because the consolidated financial statements are required to disclose such fees on a consolidated basis.

7. Staff costs

a) Staff costs

	2024 £	2023 £
Salaries and staff costs, were as follows:		
Wages and salaries	11,188,105	7,032,190
Social security costs	1,299,537	850,329
Pension costs (note 14)	2,026,254	1,219,199
	<u>14,513,896</u>	<u>9,101,718</u>

Wages and salaries includes other allowances and holiday pay.

Staff pension contributions are included within these pension scheme costs as the company operates a salary sacrifice arrangement. Wages and salaries have been shown net of staff pension contributions.

None of the directors received remuneration for their services to the company. Director's remuneration for services provided to the NATS group are disclosed in the accounts of NATS Holdings Limited.

7. Staff costs (continued)**b) Staff numbers**

	2024	2023
The monthly average number of employees was:	No.	No.
Air traffic controllers	93	69
Air traffic service assistants	37	27
Engineers	11	14
Others	10	6
	<u>151</u>	<u>116</u>

8. Tax

	2024	2023
	£	£
Corporation tax		
Current tax	-	-
Deferred tax	<u>-</u>	<u>-</u>

Corporation tax is calculated at 25% (2023: 19%) of the estimated assessable profit for the year.

The charge for the year can be reconciled to the result per the income statement as follows:

	2024		2023	
	£	%	£	%
Result on ordinary activities before tax	<u>-</u>		<u>-</u>	
Tax on result on ordinary activities at standard rate in the UK of 25% (2023: 19%)	<u>-</u>	25.0%	<u>-</u>	19.0%

9. Financial and other assets

The company had balances in respect of financial and other assets as follows:

Trade and other receivables

	2024	2023
	£	£
Current		
Other debtors	31,205	3,838
Intercompany receivables (including unpaid share capital of £100)	1,105,233	762,834
Prepayments	-	45,000
	<u>1,136,438</u>	<u>811,672</u>
Non Current		
Other debtors	-	700
	<u>1,136,438</u>	<u>812,372</u>

The company's sole customer is its immediate parent company, NATS (Services) Limited. No allowance has been made for irrecoverable amounts on balances due from NATS (Services) Limited. The NATS group has procedures in place to mitigate against market and financial risk and its financial position is monitored to ensure that amounts due to the company are recoverable.

Overall, the maximum credit risk for the items discussed above (excluding VAT and prepayments) is £1,135,972 (2023: £766,892).

10. Financial instruments

Capital risk management

The company manages its capital to meet its contractual obligations, provide returns to shareholders and ensure that it is able to continue as a going concern.

The capital structure of the company consists of access to parent company financial support and equity attributable to shareholders as disclosed in this note and the statement of changes in equity.

Categories of financial instrument

The carrying values of financial instruments by category at 31 March was as follows:

	2024	2023
	£	£
Financial assets at amortised cost		
Trade and other receivables, excluding VAT	<u>1,135,972</u>	<u>766,892</u>
Financial liabilities at amortised cost		
Trade and other payables	<u>(742,243)</u>	<u>(491,183)</u>

Trade and other receivables excludes VAT of £466 (2023: £480). Financial liabilities at amortised cost includes trade and other payables (excluding taxes and social security).

Financial risk management objectives

The NATS group's treasury function is mandated by the Board of NATS Holdings Limited to manage financial risks that arise in relation to underlying business needs. The function provides services to the business, co-ordinates access to financial markets and monitors and manages financial risks relating to the operations of the company. The function has clear policies and operating parameters. The Treasury Committee provides oversight and meets at least three times a year to approve strategy and to monitor compliance with Board policy. The Treasury function does not operate as a profit centre and the undertaking of speculative transactions is not permitted. The principal financial risks arising from the company's activities include market risk, credit risk and liquidity risk. The company had no debt at 31 March 2024.

Market risk

The company is not exposed to interest rate risk on borrowings. It is also not exposed to currency risk as it does not undertake any transactions in foreign currencies.

Interest rate risk management

The company had no debt at 31 March 2024.

Credit risk management

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the company. The company's exposure to credit risk arises from the risk of default by its parent company and from the risk of a failure of a financial institution in which funds are invested for return or held for trading purposes or with whom derivative contracts are entered into. The risk of loss from default by the parent company and the mitigations against this risk are explained in note 9. The company does not operate a bank account or hold funds or contracts with financial institutions.

Liquidity risk management

The responsibility for liquidity risk management, the risk that the company will have insufficient funds to meet its obligations as they fall due, rests with the Board with oversight provided by the Treasury Committee. The company relies on its parent company to provide liquidity to enable the company to meet its obligations as they fall due. The parent company manages liquidity by maintaining sufficient cash to fund working capital requirements and new business development opportunities in line with targets approved by the Board. The company had no borrowings at the balance sheet date.

10. Financial instruments (continued)**Maturity of non-derivative financial liabilities**

The following table sets out the remaining contractual maturity of the company's non-derivative financial liabilities. The tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the company can be required to repay. The table includes both interest and principal cash flows.

	2024	2023
	Other liabilities	Other liabilities
	£	£
Due within one year	<u>(742,243)</u>	<u>(491,183)</u>

Fair values of financial instruments

The directors consider that the carrying amounts of financial assets and financial liabilities recorded at amortised cost in the financial statements approximate their fair values.

11. Financial and other liabilities**Trade and other payables**

The company had balances in respect of non-interest bearing financial and other liabilities as follows:

	2024	2023
	£	£
Current		
Other payables	10,028	7,170
Tax and social security	399,109	326,103
Intercompany amounts payable to NATS Limited	513,914	98,298
Intercompany amounts payable to NATS (En Route) Plc	-	17,508
Accruals	<u>218,301</u>	<u>368,207</u>
	<u>1,141,352</u>	<u>817,286</u>

12. Share capital

	Called up and allotted:	
	Number of shares	£
At 31 March 2024 and 31 March 2023: Ordinary shares of £1 each	<u>100</u>	<u>100</u>

13. Notes to the cash flow statement

	2024	2023
	£	£
Operating result from continuing operations	-	-
Operating cash flows before movements in working capital	-	-
Increase in trade and other receivables	(324,066)	(122,553)
Increase in trade, other payables and provisions	<u>324,066</u>	<u>122,553</u>
Cash generated from operations	<u>-</u>	<u>-</u>

14. Retirement benefit scheme

Defined contribution scheme

The company provides a defined contribution scheme to all qualifying employees. The assets of the scheme are held separately from those of the company in funds under the control of a board of Trustees. In addition, the company participates as an admitted body in the Protected Civil Service Pension Scheme (PCSPS) section for five employees, which arose following the award of an airfield air traffic control contract. The PCSPS is a multi-employer defined benefit pension scheme for which there is insufficient information to allow defined benefit accounting to be applied. As a result, under IAS 19, the scheme is accounted for as a defined contribution scheme. NATS Solutions is required to pay contributions at a rate determined from time to time following a formal actuarial valuation of the scheme. The resulting contribution rate is not employer specific. The PCSPS is an unfunded scheme. Pension benefits are met by the public sector. Accordingly the company does not bear the risk of a deficit in the event that the scheme is wound up or on termination of the company's contract. The company expects to make employer contributions of £63,450 during the next financial year, including employee salary sacrifice contributions of £11,900. The company is an insignificant participant in the scheme which has in excess of 100,000 members.

The company operates a salary sacrifice arrangement whereby employees sacrifice an element of their salary in favour of contributions to the pension scheme. The scheme operates a number of contribution structures. For the year ended 31 March 2024 the company paid cash contributions into the scheme of £2,036,265 (2023: £1,227,578). This amount included £967,639 (2023: £591,145) of wages and salaries sacrificed by employees in return for pension contributions. Excluding the effect of salary sacrifice and past service costs, employer contributions represented 11.5% of pensionable pay (2023: 10.6%).

The defined contribution scheme had 141 members at 31 March 2024 (2023: 139).

15. Related party transactions

During the year there were no material transactions or amounts owed or arising with any of the directors or members of their close family. Transactions with other companies in the NATS group are described in note 4 and amounts due to and from other companies in the NATS group are described in notes 9 and 11.

16. Parent undertaking

The company's immediate parent company is NATS (Services) Limited and the ultimate parent undertaking is NATS Holdings Limited. Both are private companies incorporated in Great Britain and registered in England and Wales.

There is no ultimate controlling party of NATS Holdings Limited. Under the shareholders' agreement, The Airline Group Limited and the Crown have similar reserve rights in respect of material decisions affecting the company.

The largest and smallest group in which the results of the company are consolidated is that of which NATS Holdings Limited is the parent company. The consolidated accounts of NATS Holdings Limited can be obtained from the company's secretary, at its registered office, 4000 Parkway, Whiteley, Fareham, Hampshire, PO15 7FL.

17. Events after the reporting period

There were no events after the reporting period.